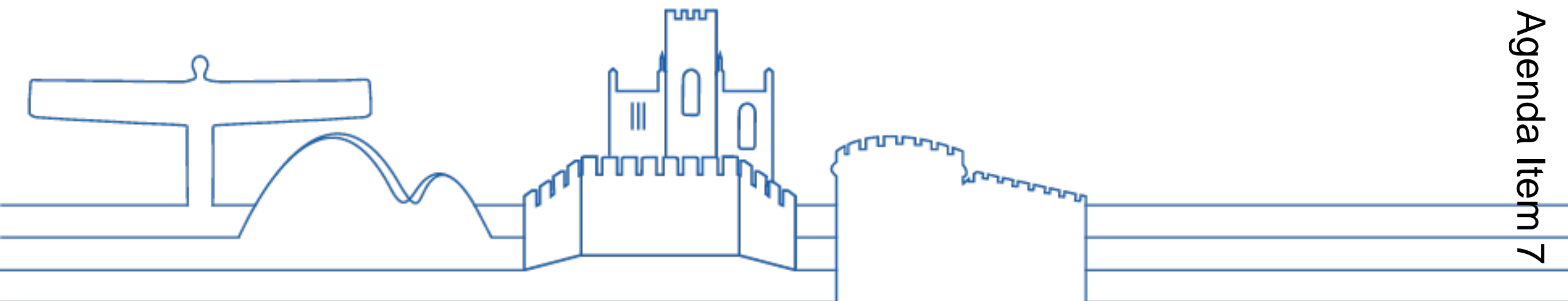




North East and
North Cumbria

Clinical Services Strategy Update

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17th March 2023



Agenda Item 7

Overview

The Tees Valley health system continues to have numerous challenges that require addressing regarding clinical, operational and financial sustainability across multiple organisations

A number of these challenges are longstanding, and a range of actions and programmes of work have been undertaken in the last 4-5 years taking a variety of forms

The impact of the Covid-19 pandemic has placed significant **increased** pressures across all parts of the system, with a need to recover and restore services, ensuring that patients across the Tees Valley continue to have timely access to services

Overview



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The Clinical Strategy aims to continue to build on the work started under the Better Health Programme in stabilising and strengthening some of our most vulnerable services

The programme remains focussed on the improvement and sustainability of acute hospital services, whilst the wider ambition of improving population health remains at the heart of the Tees Valley

The wider partnership approach has been **key** to ensuring that service proposals and ways of working support these broader ambitions and are therefore embedded within the agreed governance of the programme

Service changes and transformation must respond to the emerging evidence base, planning guidance and be both significant and highly dynamic

Aims & Objectives



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'To ensure the best possible care outcomes to every member of our population across the Tees Valley'

Delivered in the most cost effective and sustainable way through the best use of resources

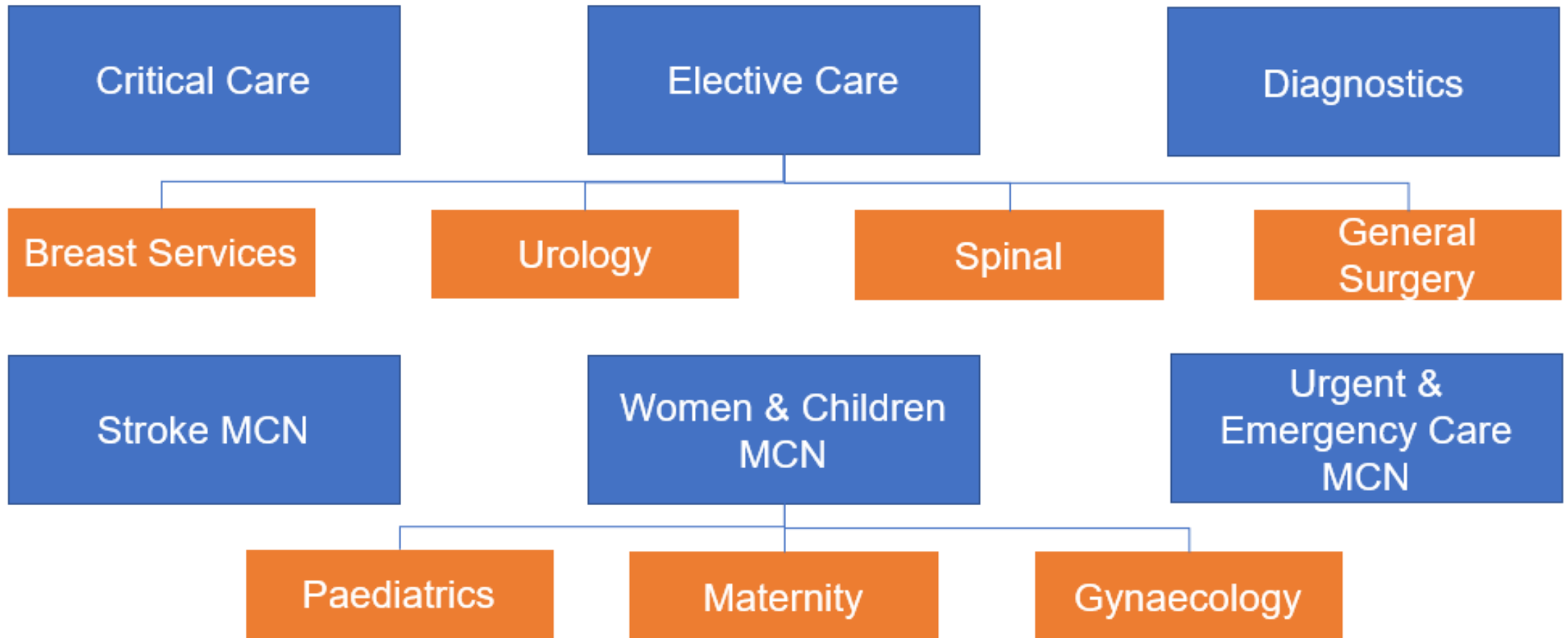
Recognising the local needs of population health

Ensuring a focus on transformation as a Tees Valley rather than from a particular organisational perspective

Aligning programmes of work to the requirements of the Long-Term Plan, Operational Planning Guidance and Covid-19 Recovery

By working in close collaboration and uniting ambitions, the shared vision will ensure equitable health and care provision for the people of the Tees Valley to become a reality

Workstreams



Workstream Achievements over last 18 months



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Critical Care

Business cases developed to support pressure areas in each Trust

Bed Capacity across sites agreed

Good understanding of workforce establishment across each Trust (locally & regionally)

Diagnostics

30,477 additional diagnostic tests delivered through the CDC programme 22/23

Year 1 business case approved to develop and establish 3 spoke sites

Year 2 revenue funding secured to enable continuation of activity from spoke sites

Business case approved for the completion of the new build hub to be operational by March 2024

Stroke

Joint Stroke consultant in place across North & South Tees Trusts

Established stroke identity for Tees Valley

Thrombectomy services now provided as part of the tertiary services in Tees Valley, streamlined TIA & carotid artery disease pathways

Workstream Achievements over last 18 months

Urgent & Emergency Care

Development & implementation of Urgent Community Response Services

Development & implementation of Frailty & Respiratory Virtual Wards

Development of standardised Urgent Care Services across the Tees Valley

Supporting system pressures throughout times of SURGE

Elective Services

Introduction of a Free Flap breast reconstruction pathway and commencement

Breast and plastic surgeons jointly operating from September 2022

Agreed the ongoing transfer of emergency Urology patients from Darlington Memorial Hospital to James Cook University Hospital

Appointment of additional Spinal consultant working across sites to increase elective capacity

Women & Children

Adoption of Child Health & Wellbeing Network's Healthier Together platform to promote self-management and reduce unnecessary primary care and ED attendances

Funding for Badgernet electronic maternity record secured and being rolled out in NTHFT and STHFT

Agreed over-arching WCYP Workstreams Education Programme, and funding for Education Coordinator role approved - currently going through job evaluation

Moving Forward

Work is continuing within each of the clinically led workstreams to;

- Reconfirm the strategic intent of the workstream
- Detail next steps in terms of specific tasks and actions
- Ensure sufficient and appropriate capacity to support progression of the work

The Integrated Care Board will continue to provide updates to the Tees Joint Overview and Scrutiny committee in relation to developments and progress with the strategy